

Agenda

Health and Adult Social Care Scrutiny Board

Monday, 28 March 2022 at 6.00 pm
At Committee Room 1, Sandwell Council House

This agenda gives notice of items to be considered in private as required by Regulations 5 (4) and (5) of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

1 Apologies for Absence

2 Declarations of Interest

Members to declare any interests in matters to be discussed at the meeting.

3 Minutes 5 - 12

To confirm the minutes of the meeting held on 14 March 2022.

4 Urgent Item of Business

To determine whether there are any additional items of business which, by reason of special circumstances, the Chair decides should be considered at the meeting as a matter of urgency.

5 Overview of Phlebotomy Service 13 - 18

To note and comment on the report regarding the



phlebotomy service provided by Sandwell and West Birmingham Hospitals NHS Trust.

6 Targeted Lung Health Check Programme 19 - 34

To consider and comment on the development of the Targeted Lung Health Check Programme.

7 Black Country Healthcare NHS Foundation Trust Transformation Plan 35 - 36

To consider and comment on the Transformation Plan of Black Country Healthcare NHS Foundation Trust (BCHFT) and new model for community mental health in the Black Country in relation to Council's review of mental health services.

Kim Bromley-Derry CBE DL

Interim Chief Executive

Sandwell Council House

Freeth Street

Oldbury

West Midlands

Distribution

Councillor E M Giles (Chair)

Councillors H Bhullar, Akpoteni, E Costigan, Davies, Fenton, Fisher, L Giles, R Jones, Khatun and Melia

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Minutes of Health and Adult Social Care Scrutiny Board

Monday 14 March 2022 at 6.00pm
Council Chamber, Sandwell Council House

Present: Councillor E M Giles (Chair);
Councillors Bhullar (Vice-Chair), Akpoteni, Fenton, Fisher,
L Giles, R Jones, Khatun and Melia.

In attendance: Councillor Suzanne Hartwell (Cabinet Member)

Officers: Elaine Gilliland (Community Diagnostic Centres Programme
Lead, Black Country & West Birmingham Integrated Care
System);
Steven Nelson (Programme Manager – Targeted Lung
Health Checks, Sandwell and West Birmingham Hospitals
NHS Trust);
Andy Thorpe (Healthy Urban Development Officer, Public
Health).

11/22 **Apologies for Absence**

Apologies were received from Councillors Costigan and Davies.

12/22 **Declarations of Interest**

There were no declarations of interest made.

13/22 **Minutes**

Resolved that the minutes of the meeting held on 7
February 2022 are approved as a correct record.



14/22 **Urgent Items of Business**

There were no urgent items of business to consider.

15/22 **Air Quality Action Plan Update**

Further to Minute No. 14/21 (of 29 March 2021) the Board noted the progress made in delivering the Air Quality Action Plan 2020-2025.

The Plan had been approved by the Council on 23 March 2021 and subsequently accepted by the Department for Environment, Food & Rural Affairs (DEFRA) Local Air Quality Management team. However, it was a living document and members were therefore also invited to suggest how the Plan could be strengthened.

Seven priority actions were identified in the Plan - community work to reduce NO₂; promoting and enabling sustainable and low emission transport; Council fleet; Taxi and Private Hire Vehicle emissions; planning policies to support air quality improvements; publicity campaigns and engagement and impact of Birmingham's Clean Air Zone. These priorities supported Sandwell's aims to reduce the overall health impacts and burdens of poor air quality; achieve the national air quality NO₂ annual mean objective in the shortest possible timeframe and reduce concentrations of particulate matter emissions to protect human health.

The impact of Birmingham City's Clean Air Zone was not yet known. However, there was no data as yet to indicate a worsening of Sandwell's air quality as a result of motorists re-routing to avoid Birmingham City Centre.

Annual monitoring of nitrogen dioxide levels was taking place at 123 sites across the borough. The last dataset for 2020 showed a reduction of 20% or more in nitrogen dioxide levels across all sites. 2020 was also the first time since 2005 that there had been no exceedances in annual mean objectives for nitrogen dioxide. This was largely due to significant reductions in NO₂ levels noted during Covid-19 lockdowns in spring and December 2020.



Five continuous monitoring stations were maintained in the borough, four of which had been upgraded in 2021 to allow monitoring of particulate matter (PM1, PM2.5 and PM10).

Eight faith centres across the borough were taking part in a DEFRA funded project that had provided air quality monitors (powered by solar panels), that displayed live data on NO₂ levels in an online dashboard. DEFRA had agreed to extend the project by a further six months.

The Council had received funding of £400,000 from Black Country Transport Group's Office for Zero Emission Vehicles to deliver 37 on-street public electric vehicle charging points. This would provide 74 chargers in total with installation to be completed by March 2023. The Board noted that the charging points would be located in residential streets where there was no off-road parking available. It was noted that the Economy, Skills, Transport and Environment Scrutiny Board had received a report detailing the locations.

A Local Government Association (LGA) funded project with the University of Birmingham would establish a Net Zero Innovation Community Climate Champions programme, which would build on the Council's similar projects in other areas of public health.

Pollution from central heating sources was still high in the borough and a campaign to educate people on the impacts of wood burning stoves would also offer people incentives to turn to cleaner fuel sources. Members expressed concern that the formal consultation on establishing a boroughwide Smoke Control Area (SCA) had been delayed until May 2022.

The Environment Act 2021 had set new national objective limits for particulate matter which were to be announced in autumn 2022, with public sector bodies expected to work together to meet short and long-term targets.

The biggest challenge was in affecting behaviour change to encourage people to switch to more sustainable modes of transport.



The following was noted in response to questions and comments:

- There had been many projects with schools over the years, mainly focusing on sustainable travel (i.e. walking to school), however, it had been sporadic. A project by Birmingham City Council would see air quality monitors provided to a school in each ward in Birmingham and it was hoped that the same could be done in Sandwell
- The Council's vehicle fleet was around 500 vehicles (not including Serco) of which only four were electric. An electric vehicle for the mayor was being looked at. Affordability was however preventing most council departments from purchasing electric vehicles at the moment.
- The Economy, Skills, Transport and Environment Scrutiny Board was looking at the Council's fleet. Consideration would be given to holding a joint meeting of the two boards in the next municipal year to discuss these cross-cutting issues.
- There had been difficulties obtaining the appropriate data from Serco to support the Council's work with the Energy Saving Trust, so a report would be commissioned once all data had been received.
- Members felt that planning the right trees in the right places could be a cost-effective way of reducing pollution by capturing particles. It was noted that one of the Towns Fund projects would see an avenue of trees planted in West Bromwich.
- The Council would continue to apply annually for Air Quality Grants from DEFRA (which had funded the faith centres project).
- There were ongoing initiatives at regional level through the West Midlands Combined Authority, including work on introducing cycle lanes and the expansion of the tram network.
- Consultation was needed with taxi drivers on how they could contribute to improving air quality by switching to electric vehicles.
- The day saver tickets offered by National Express West Midlands did not cover some parts of the borough. The Chair undertook to write to the Council's representative on Transport for the West Midlands to raise this.



Resolved that the Chair writes to the Council’s representative on Transport for the West Midlands to raise members ‘concerns about the coverage of day saver tickets in Sandwell.

16/22

Community Diagnostic Hubs Update

Further to Minute No. 38/21 (of 22 November 2021) the Board received an update on the current position regarding the development of Community Diagnostic Hubs in Sandwell and West Birmingham, which were now to be known as “centres”, as opposed to “hubs”.

The business case had now been submitted to NHS England to utilise Sandwell and Birmingham Treatment Centres as hub locations with capacity for complex testing such as phlebotomy, and health centres as spoke locations for more rapid, low complexity diagnostics. There was likely to be ministerial involvement in determining the final locations of the sites. However, given the amount of scrutiny and work already undertaken, significant changes were not expected.

The Treasury had now approved the funding for development of the Centres, however, the indicative capital allocation was only one third of the amount sought. Plans to recoup the shortfall from other funding sources were in place. A bid to West Midlands Combined Authority for funding for non-clinical diagnostic centres would also be made.

The CDC programme would be aligned with the national programme for elective surgical hubs and cancer testing developments. Creating capacity for ‘cold’ clinical sites was also looked at. These sites would deal with high volume, low complexity issues and would aim to get the patient tested, diagnosed and treated at one site on the same day, reducing stress and cost to the patient.

A system-wide approach was being considered, that looked at CDC development across the Black Country to ensure that Sandwell and West Birmingham had the right capacity / locations /



tests available, with mutual aid and cross-system working ensuring that the whole population had diagnostic availability.

Members expressed concern about continued uncertainty regarding the indicative revenue funding beyond 3-5 year plan. The Cabinet Member for Adults, Social Care and Health indicated her support to lobby government for more funding.

The following was noted in response to questions and comments:

- The recent successes of the Integrated Care Team were highlighted, including meeting the NHS Improvement Key Performance Indicator (KPI) on waiting lists in January 2022 and creating a 3-year programme for Level 2 Healthcare Assistants to graduate to radiographer posts.
- The centres were to be open 7 days a week, 12 hours a day. Not all centres and all services would operate at all of those times however.

Further updates would be brought to the Board in the next municipal year.

Resolved that the Cabinet Member for Adults, Social Care and Health be requested to write to the Department of Health and Social Care, expressing concerns at the continued uncertainty regarding revenue funding for the Community Diagnostic Centres programme in Sandwell and West Birmingham beyond 2027.



17/22

Update on Mental Health Services Review

The Chair reported that an initial workshop was held on 3 March 2022 to prioritise what should be the key areas of the review. The workshop was well attended by health partners.

At the workshop it had been agreed that mapping out of current service provision was a priority to understand the routes into services. The importance of hearing stories from service users was also discussed and it was agreed to explore the various ways in which this could be done effectively.

Black Country Healthcare NHS Foundation Trust had been invited to the Board meeting on 28 March 2022 to give an overview of current provision, and its Mental Health Transformation Programme.

The following was noted in response to questions and comments:

- West Midlands Ambulance Service (WMAS) would be invited to contribute to the review.
- The importance of encouraging men to discuss their mental health was highlighted. 'Tough Enough to Care', a charity focussed on supporting men's mental health in Wednesbury, would be invited to contribute to the review.
- Mental Health First Aid training would be factored in to the Member Development Programme.
- The establishment of a Black Country Joint Scrutiny Board was being considered.

18/22

Scrutiny Action Tracker

The Board noted an update on progress on previous actions and recommendations.

19/22

Cabinet Forward Plan

The Board noted the contents of the Cabinet Forward Plan.



20/22

Work Programme

The Board noted its work programme for 2021/22. The final meeting of the year was taking place on 28 March 2022.

Domestic Abuse would be added to the long list of suggested items for 2022/23 work programme.

Meeting ended at 7.39 pm

Contact: democratic_services@sandwell.gov.uk



Report to Health and Adult Social Care Scrutiny Board

28 March 2022

Subject:	Overview of Phlebotomy Service
Director:	Tammy Davies Clinical Group Director – Primary Care Community and Therapies (PCCT)
Contact Officer:	Kulwinder Johal Deputy Director of Operations - PCCT Sandwell and West Birmingham Hospitals NHS Trust Kulwinder.johal@nhs.net



1 Recommendations

- 1.1 That the Board consider and comment on the overview of the phlebotomy service provided for the residents of Sandwell by Sandwell and West Birmingham NHS Trust.



2 Reasons for Recommendations

- 2.1 To note and discuss the service provided by phlebotomy to the residents of Sandwell

3 How does this deliver objectives of the Corporate Plan?

	<i>Best start in life for children and young people</i> Children and young people have care closer to home. Access to the service before and after school
	<i>People live well and age well</i> Timely access and care provided closer to home. Access to a number of locations to meet the needs of our population.



	<p><i>Strong resilient communities</i></p> <p>Access to services to enable communities to manage their health and wellbeing locally</p>
	<p><i>A connected and accessible Sandwell</i></p> <p>Services provided locally supported by an electronic patient record which enables residents to choose and change the venue for their blood test to meet their needs. Registered practitioners can raise the blood request electronically</p>

4 Introduction

Prior to the pandemic the phlebotomy service was a walk-in service, trialling an appointment system in response to feedback received from patients wanting an appointment system to minimise waiting and delays when attending for blood tests. The service operated from a few sites in the community however the sessions were limited to mornings only.

In response to the pandemic in March 2020 the service implemented an appointment system at all locations to manage the spread of infection, reducing unnecessary attendance at a hospital sites and to maintain patient and staff wellbeing. The introduction of the appointment enabled the service to plan its resources to manage the demand in all clinical location and introduced clinics each weekday, morning, and afternoon. The service has been able to ensure that all clinical location except for Tower Hill and Summerfield Health Centre have at least two clinical rooms running each day.

5 Access to Service:

- 5.1 The service is provided to all residents of Sandwell and West Birmingham
- 5.12 The service can only take bloods that have been requested by a registered practitioner. The request can be a manual or electronic blood form.
- 5.13 The service can only take bloods if the patient attends with a blood form, or an electronic blood form request has completed prior to the patient attending by the GP or health care professional on the electronic pathology system



5.14 The patient will need to either ring or e-mail to book an appointment. They will be offered the choice of location according to the type of blood sample required. All specialist blood tests - where the sample will degrade if not transported for testing within the time limit parameters for that test or where a sample needs to be stored and transported at specific temperatures are booked and performed at either Sandwell Hospital or Birmingham Treatment Centre

Booking an Appointment:

5.2 Patients can ring the phlebotomy department on 0121 507 6104 Mon – Friday 8:00 am – 4:30 pm to book an appointment

5.21 Request to book an appointment via e-mail swbh.phlebotomy@nhs.net. Response to an e-mail request is within 1 working day.

5.22 The patients will be registered to the service and an electronic patient record created in the service once the booking of the appointment is made the patient will receive an appointment confirmation text message

5.23 When the patient attends the appointment the patient record is updated to show attendance

5.24 The table below shows how long a patient waited from the point of making the call to book the appointment to being seen

Time from booking to appt	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan
Same Day	1789	1796	3212	3635	3238	4772	4451	3541	3188	4766
1 - 2 Days	987	588	630	1158	1333	3207	4295	3899	2079	5563
2 – 7 days	734	1002	10124	5793	7710	7560	11122	13156	9065	9854
8 – 14 days	1470	1835	11407	13882	10055	6313	2058	3123	4897	1545
15 - 31 days	1225	1399	927	1357	1925	2980	1026	638	880	546
31+ days	1672	2113	223	158	215	273	249	229	175	149
Total Activity	24613	22922	25986	25986	24476	25105	23201	24586	20284	22423



Locations Service Delivered:

5.3 The phlebotomy service provides an outpatient, inpatient and community phlebotomy service

5.31 The locations of the outpatient service are from Sandwell Hospital and Birmingham Treatment Centre

5.32 The community phlebotomy service is delivered on the days and times from the following locations:

Location	Opening Days	Opening Times	Paediatric Clinic	Adult Clinic	No of clinical rooms per day
Lyng Centre for Health and Social Care	Mon - Fri	7:00am – 5:00pm	Yes	Yes	3
Oldbury Health Centre	Mon - Fri	8:00 am – 5:00pm	Yes	Yes	2
Neptune Health Park	Mon - Fri	8:00 am – 5:00pm	Yes	Yes	2
Victoria Health Centre	Mon - Fri	8:00 am – 5:00pm	Yes	Yes	2
Summerfield Health Centre	Mon - Fri	8:00 am – 5:00pm	Yes	Yes	1
Tower Hill Medical Centre	Mon - Fri	8:00 am - 5:00pm	Yes	Yes	1
Soho Health Centre	Mon - Fri	7:30 am – 4:30pm	Yes	Yes	2
Rowley Regis Hospital	Mon - Fri	8:00 am - 4:30pm	Yes	Yes	2



Workforce:

- 5.4 The staff are trained in house and complete the Venepuncture and Cannulation course. They are then assessed against the National Patient Safety Agency assessment criteria core blood competencies for obtaining a venous blood sample which is part of a three yearly re assessment process
- 5.41 The service is committed to providing an apprentice route for individuals looking for a career in phlebotomy and activity recruits and supports apprentices to fill vacancies which supports the Trust ambition of providing employment for local people and investing in our staff to “grow our workforce”
- 5.42 The service actively supports staff to undertake level 3 apprenticeship to support their development
- 5.43 All staff undergo an annual appraisal and mandatory training
- 5.44 Supervision is in place for all staff
- 5.45 All staff participate in the Trust Quality Improvement Half Day

6 Appendices

None

7 Background Papers

None



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Report to Health and Adult Social Care Scrutiny Board

28 March 2022

Subject:	Targeted Lung Health Check Programme
Director:	Richard Beeken Chief Executive Sandwell and West Birmingham Hospitals NHS Trust
Contact:	Steven Nelson Programme Manager – Targeted Lung Health Checks Sandwell and West Birmingham Hospitals NHS Trust

1 Recommendation


To consider and comment on the development of the NHS England Targeted Lung Health Check programme in Sandwell and West Birmingham.

2 Reasons for recommendation

- 2.1 The Board will be informed about the rollout of the Targeted Lung Health Check Programme in Sandwell.
- 2.2 Members will be able to ask questions and scrutinise the plans to consider how to maximise the benefits of this development for residents of Sandwell.



3 How does this deliver objectives of the Corporate Plan?

	<p><i>People live well and age well</i></p> <p>Health Scrutiny ensures that health matters affecting the population of Sandwell, including the delivery of healthcare by public bodies, are scrutinised by elected members.</p>
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4 Context and Key Issues

The Programme is designed to provide early diagnosis of cancer, particularly among smokers and thereby contribute towards meeting the government set ambitions that by 2028:

- An extra 55,000 people each year will survive for five years or more following their cancer diagnosis;
- Three in four cancers (75%) will be diagnosed at an early stage.

The Committee can offer suggestions on how to rollout this programme in Sandwell, ensuring that the benefit to residents is maximised.

5 Appendices

Appendix 1 – Targeted Lung Health Check Programme Presentation

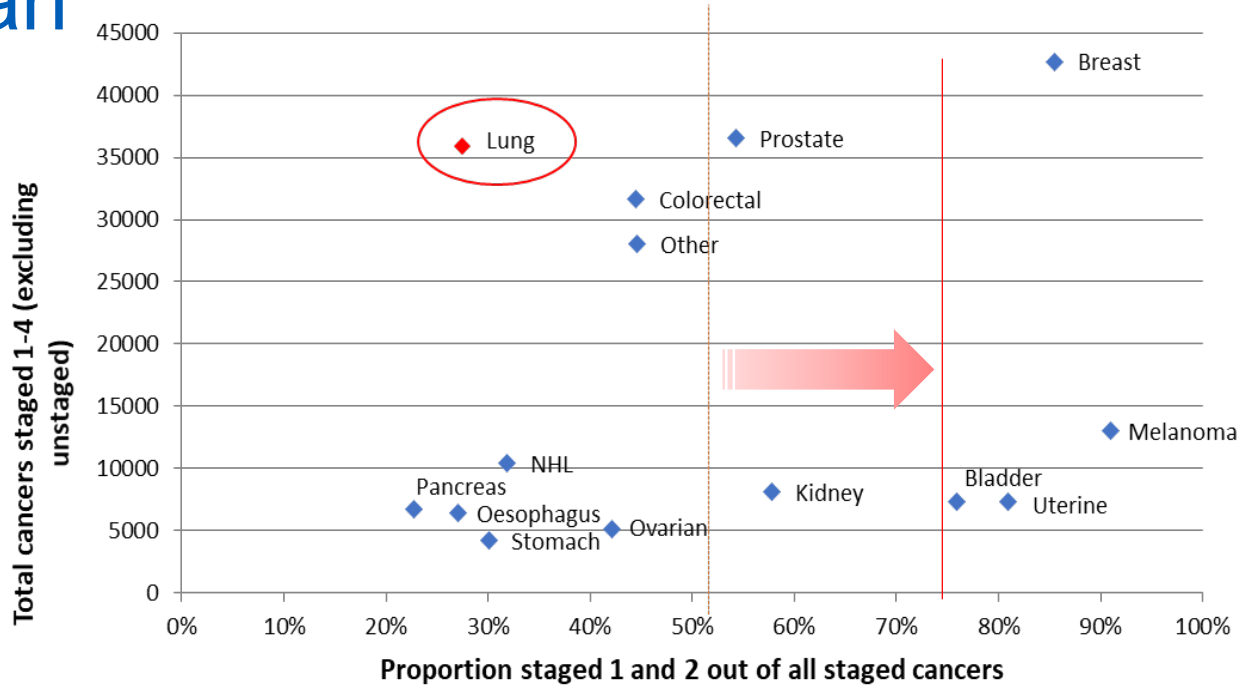
6 Background Papers

None



The NHS England TLHC Programme

Early Diagnosis and the Long Term Plan



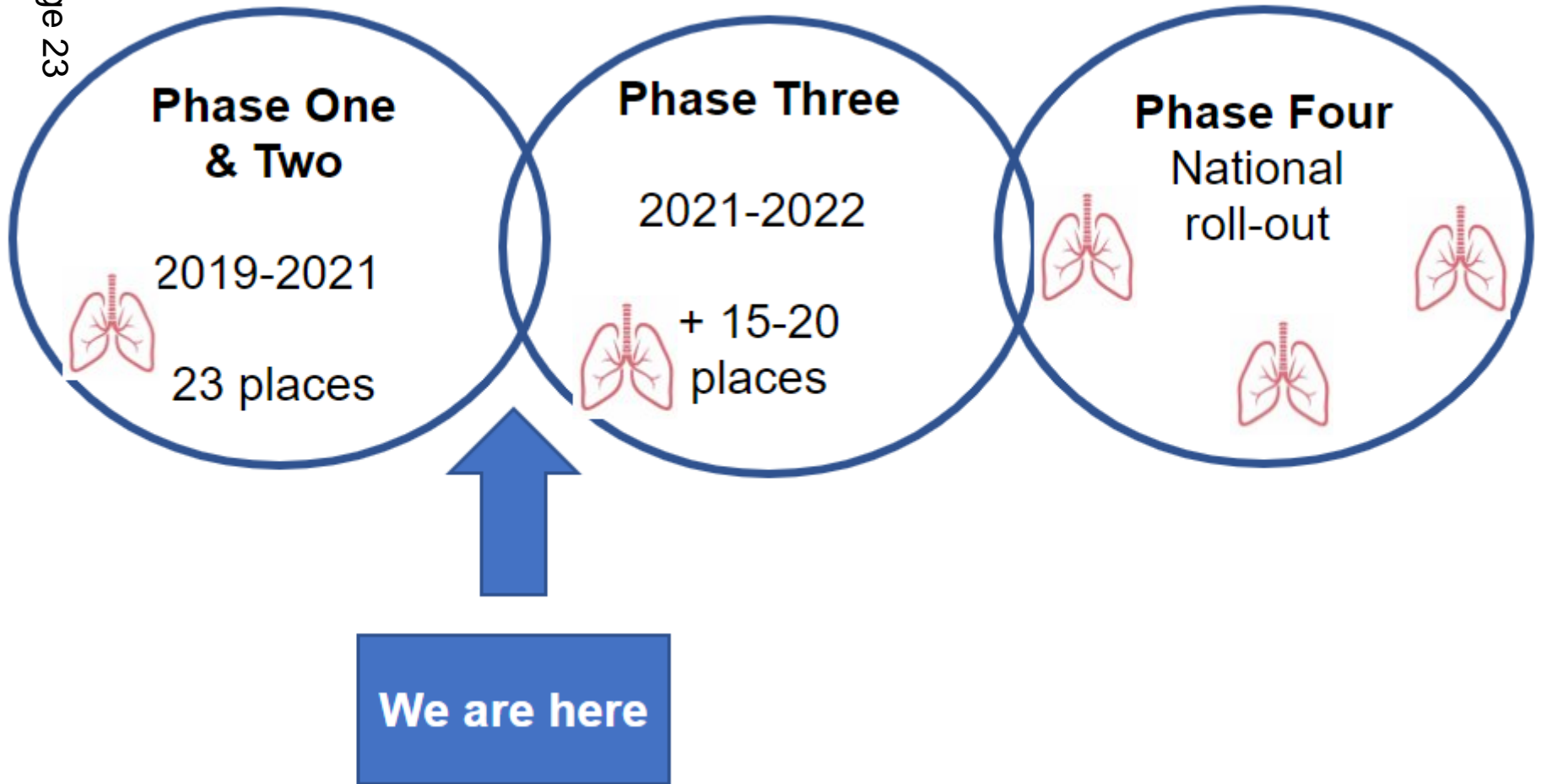
Two ambitions set by the government. By 2028:

- An extra 55,000 people each year will survive for five years or more following their cancer diagnosis.
- Three in four cancers (75%) will be diagnosed at an early stage.

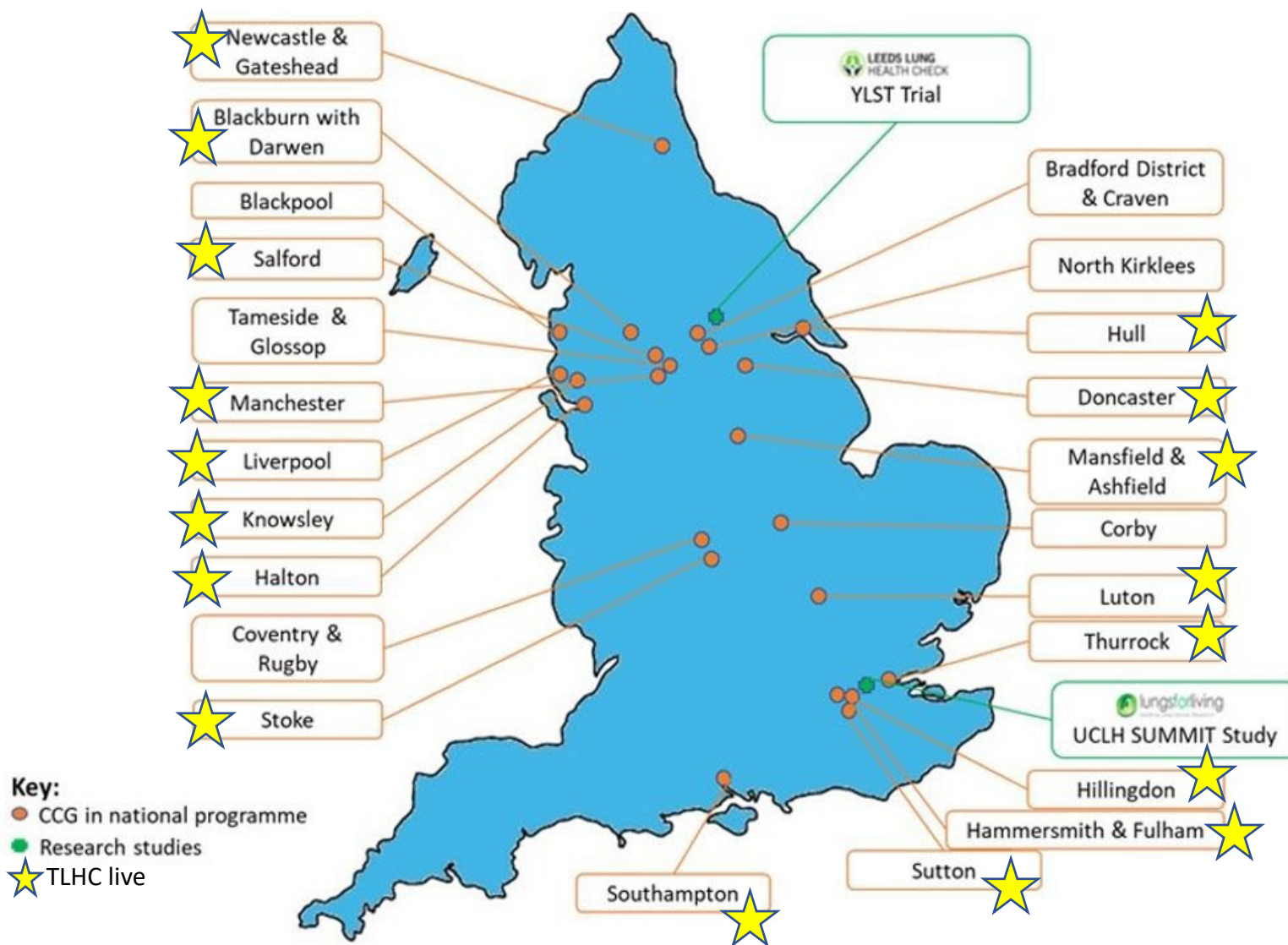


Targeted Lung Health Checks

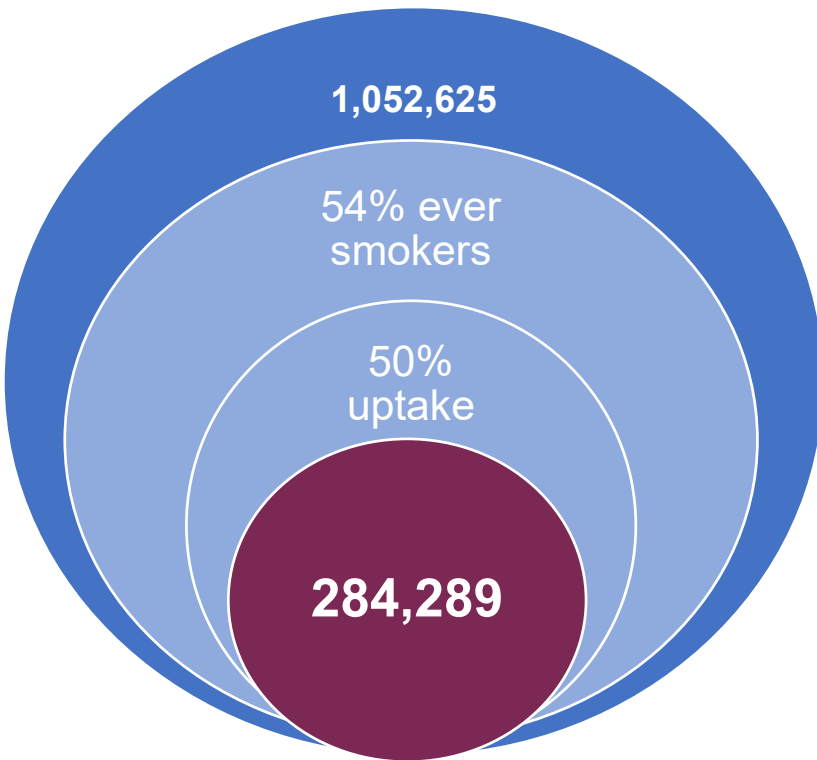
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Geographical Spread



Potential Impact of Phases 1 & 2



Aged 55 - 74	1,052,625
Ever smoked	568,418
Lung Health Checks	284,289
Initial CT scans	142,032
Clinical Investigations	8,380
Indeterminate results	20,168
24 month follow up CT scan	117,318
Lung cancers detected	6,101
* Modelling derived from Manchester LHC pilot	

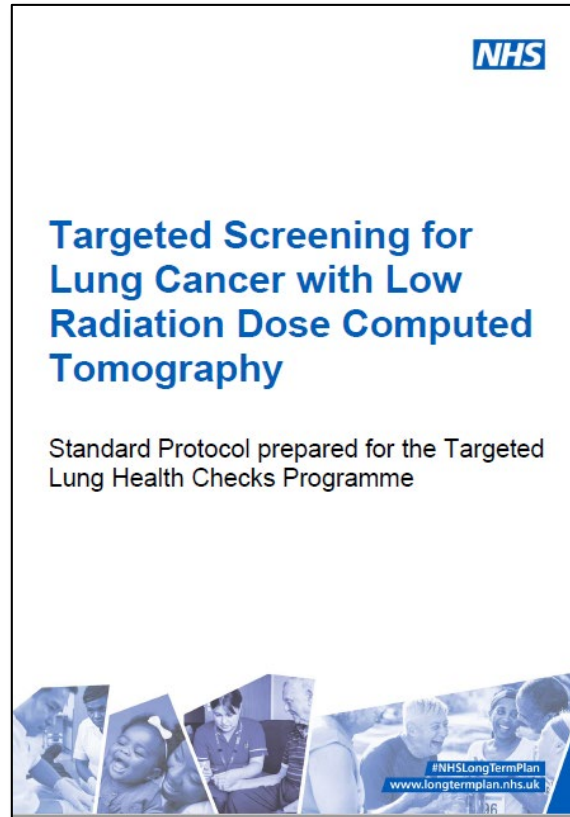
Rollout/expansion

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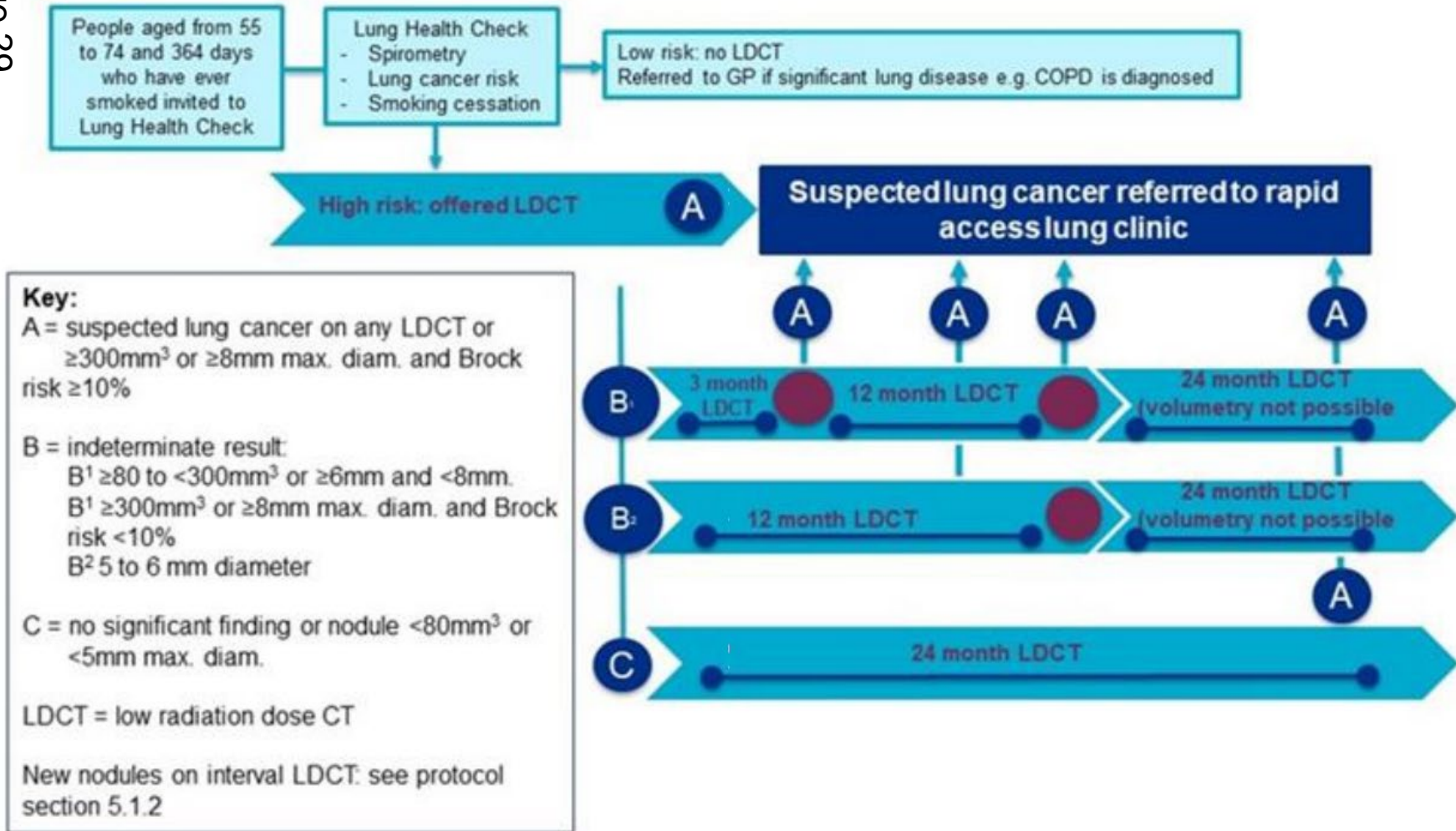
- The TLHC programme will be expanded by 15-20 sites and an additional 750,000 – 1,000,000 eligible participants.
- It is estimated that over 4 years, an additional 4,500 cancers could be diagnosed, with 3,000 at an early stage
- A full national rollout could diagnose an additional 6,500 cancers at early stage each year by 2028,

How TLHC works

- Standard Protocol
- Patient pathway
- Governance
- Risk tools
- Quality Standards
- Smoking cessation



Standard Protocol: Patient pathway



Standard Protocol: Risk tools

- PLCO risk prediction model
 - ($\geq 1.51\%$ over six years)
- Liverpool Lung Project v2
 - ($\geq 2.5\%$ over five years)
- Common risk factors:
 - Age
 - Smoking history
 - Family history
 - Other conditions
- Other factors
 - Education level
 - BMI
 - Ethnicity
 - Gender
- MHRA approval



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Standard Protocol

FAQ Decision Log

Patient information and consent

- Information resources are available on Futures
- Patients must be made aware of the risks and benefits of LDCT

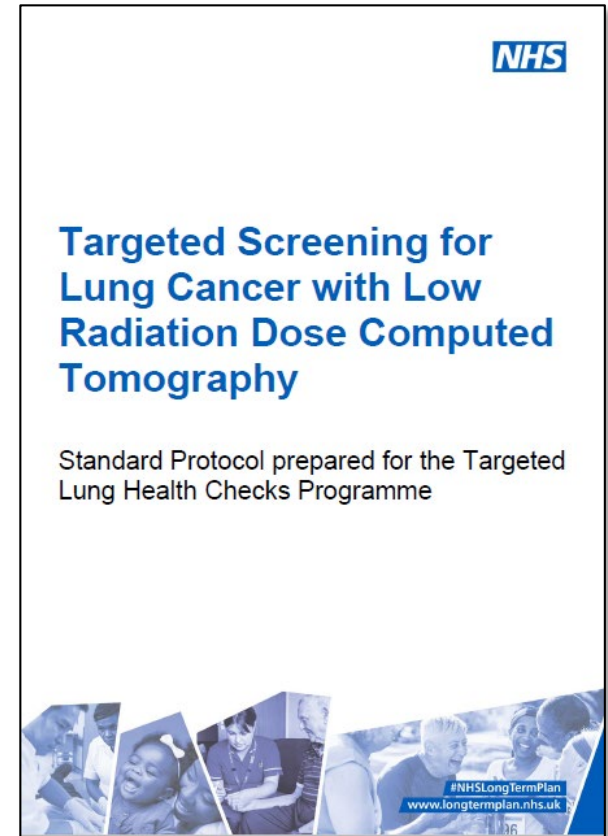
LDCT acquisition and reading

- Software requirements
- CT image acquisition protocol
- Repeat LDCT (follow-up scans)

Management of findings

- BTS 2015 pulmonary nodule guidelines
- NICE guidelines

Communication of results



Smoking cessation

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- Entire population of current smokers
- Participants should be offered a smoking cessation intervention
- Different approaches
- Co-location of TLHC and smoking cessation services

Sandwell

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•	Total eligible population	62,234	
•	Ever smoked	33,606	
•	Appointments booked	16,803	
•	Non attendees	1,344	
•	LHC's performed	15,459	
•	Positive LHC's	8,657	
•	Excluded from CT scan	260	
•	Initial CT scans performed	8,397	
•	Indeterminate - require second scan	1,192	
•	Negative CT Scan - 24 months follow-up	6,936	
•	Activity Impact of Cancers Identified		
•	Findings	No.	
•	Patients needing clinical investigation (following first scan, three months follow-up and 12 months follow-up)		495
•	Cancers found	252	
•	24 months follow-up	6,936	
•	Patient needing clinical investigation following 24 month scan 166		
•	Cancers found at 24 months follow-up 109		
•	Total cancers found 361		

Questions



Report to Health and Adult Social Care Scrutiny Board

28 March 2022

Subject:	Black Country Healthcare NHS Foundation Trust – Transformation Plan
Director:	Marsha Foster Acting Chief Executive Black Country Healthcare NHS Foundation Trust
Contact:	Kuli Kaur-Wilson Executive Director of Strategy & Partnerships Black Country Healthcare NHS Foundation Trust

1 Recommendation


To consider and comment on the Black Country Healthcare NHS Foundation Trust Transformation Plan and the new model for Community Mental Health in the Black Country.

2 Reasons for recommendation

- 2.1 The Black Country Healthcare NHS Foundation Trust was asked to present its Transformation Plan as part of the review of mental health services currently being undertaken by the Board.
- 2.2 As the Lead Provider of mental health services in the Black Country, the Black Country Healthcare NHS Foundation Trust is a crucial stakeholder in enabling mental health services in Sandwell to operate effectively.
- 2.3 Members will be able to ask questions and scrutinise the transformation plan and the new model for community mental health, for example to ensure the public has easy access to information about the mental health services available, to consider strategies to match service users and residents needing mental health support to a service that is best suited to their needs.



3 How does this deliver objectives of the Corporate Plan?

	<p><i>People live well and age well</i></p> <p>Health Scrutiny ensures that health matters affecting the population of Sandwell, including the delivery of healthcare by public bodies, are scrutinised by elected members.</p>
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4 Context and Key Issues

The Committee can offer suggestions on how to ensure the Black Country Healthcare NHS Foundation Trust’s transformation plan and new model for community mental health in the Black Country works to the maximum benefit of Sandwell residents.

5 Appendices

Appendix 1 – Black Country Healthcare NHS Foundation Trust Presentation

6 Background Papers

None

